



LEROY D. BACA, SHERIFF

County of Los Angeles
Sheriff's Department Headquarters
4700 Ramona Boulevard
Monterey Park, California 91754-2169



February 22, 2011

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
Los Angeles, California 90012

Dear Supervisors:

CALIFORNIA PAROLE REALIGNMENT PROPOSAL

The purpose of this correspondence is to delineate my plan to manage adult parole at the County level. This realignment of services was based on the Governor's proposal to shift the responsibility for parole from the State of California (State) to the County level for economic purposes. The attached plan details an enhancement of services beyond what the Los Angeles County Sheriff's Department (Department) has already been providing for more than a year.

In order to implement the Governor's proposal, the Department could create a County Parole Services Division (Division). The implementation strategy is transitional and would utilize a three tiered approach to occur during a three to four year period. A plan has been developed for the deployment of personnel and the equipment necessary to support this new Division. In Phase 1, an initial bureau sized unit is planned to manage this program. In Phase 2, a second bureau would be created, separating the County by north and south bureaus. The Division would become fully staffed in Phase 3, with the creation of a central bureau. The Department's Contract Law Enforcement Bureau (CLEB) and Financial Programs Bureau (FPB) reviewed the plan and submitted the relevant cost proposals. The State is expected to provide approximately \$36.5 million for Phase 1 costs, \$68 million for Phase 2 costs, and ultimately \$132 million for Phase 3 costs.

The Department's Community Oriented Policing Services (COPS) Bureau has submitted the first set of estimated costs for each phase. The estimates are based on budgeted Salaries, Benefits, and Services and Supplies. Although these costs fall

A Tradition of Service

within the estimated funding to be received from the State, the Services and Supplies funding is inadequate to pay for the total number of necessary vehicles. Additional funds will also be required from the State for startup costs. Without these funds, adjustments in the deployment of personnel or equipment could be made without significantly impacting the program.

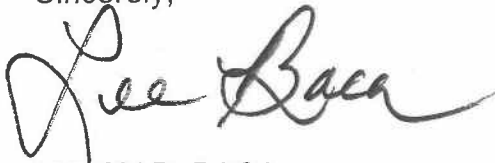
The second set of estimated costs for each phase has been submitted by CLEB and produced by the Auditor-Controller. These estimates are based on the projected Fiscal Year (FY) 2011-12 cost models for Salaries, Benefits, Services and Supplies, Overtime, and Department overhead percentages. Although these costs fall within the estimated funding to be received from the State, the total equipment costs, specifically vehicles, are not fully covered. Even with utilizing the overhead revenue toward the equipment costs, additional startup funds will be required from the State. Without these funds, adjustments in the deployment of personnel or equipment could be made without significantly impacting the program.

FPB has submitted the third set of estimated costs for each phase. These estimates are based on FY 2011-12 Budget Request Worksheets and include Salaries, Benefits, Services and Supplies, and Capital Assets-Vehicles. These costs exceed the estimated funding to be received from the State; however, the estimated Services and Supplies and Capital Asset-Vehicles costs will cover the total equipment costs requested by COPS Bureau.

In summary, I am confident in our ability to successfully implement and manage an innovative adult parole program through a County Parole Services Division. The Division's goal will be to reduce recidivism amongst adult parolees. This will be accomplished by actively monitoring these men and women, while providing them with education-based resources and other alternative programs, which to a lesser extent, are already in place. The plan is expected to be more effective than current State practices in that it is tied to an education-based incarceration plan. Given that approximately 47 percent of parolees in Los Angeles County reside in the city of Los Angeles, I have approached the Los Angeles Police Department to consider a multi-agency partnership in order to share responsibilities in this endeavor.

Should you have any questions or require additional information, please contact me or Chief Cecil W. Rhambo, Jr., Field Operations Region II, at (323) 526-5582.

Sincerely,

A handwritten signature in black ink, appearing to read "Leroy D. Baca". The signature is fluid and cursive, with the first name "Leroy" being more prominent and the last name "Baca" following in a similar style.

LEROY D. BACA

ATTACHMENT

LOS ANGELES COUNTY SHERIFF'S DEPARTMENT State Public Safety Realignment **County Parole Program** (based on L.A. County parolee population of 28,000)

| | a = d + e | b | c | d = b + c | e |
|---------|---------------------------|------------------------|--------------------------|-------------------------|-----------------------------|
| | State Funding Total | 39% LASD Portion | 14% Cities Portion | 53% Subtotal LASD | 47% L.A. City Portion |
| 2011-12 | \$ 36,500,000 | \$ 14,235,000 | \$ 5,110,000 | \$ 19,345,000 | \$ 17,155,000 |
| 2012-13 | \$ 68,333,000 | \$ 26,649,870 | \$ 9,566,620 | \$ 36,216,490 | \$ 32,116,510 |
| 2013-14 | \$ 100,166,000 | \$ 39,064,740 | \$ 14,023,240 | \$ 53,087,980 | \$ 47,078,020 |
| 2014-15 | \$ 132,000,000 | \$ 51,480,000 | \$ 18,480,000 | \$ 69,960,000 | \$ 62,040,000 |